UCP Team:

It has been close to a year and a half since I took this position and I have found myself very pensive lately. I have been reflecting on all that I wanted to do, all that we have done and everything which we have to look forward to - as we bring forth new ideas while also working to carry on or even bring back to life our honored traditions.

I did not think I would write about a core value today; that was not my plan, but it always seems to come back to these. I looked back at the first message I sent out as CEO and I could not help but to think about <u>excellence</u>. I wrote about the realities of the world and challenges that seem insurmountable; yet <u>this</u> team refuses to give up or give in and continues to provide the highest quality of care. And most importantly to make a lasting difference on this Agency, the children, adults and families we serve and <u>this community</u>. That to me is the embodiment of <u>excellence</u>. Your devotion impacts more people than you know, in immeasurable ways. You change people's lives. Never forget that.

I strive for excellence in all that I do, to aspire and not to be satisfied with anything but the best from myself. I want our services to exceed expectations and I want this organization to exceed <u>YOUR</u> expectations. I am not sure that we always do that, but I try to move closer each and every day. Of course, I do not do this alone, but it is my responsibility to make this the best place possible. I want you to look forward to coming to work.

Please feel free to come see me anytime. It is a safe space. I will also hold team meetings, we can have casual conversations and pretty soon, invitations will be going out for 'Brunch with Beth,' something I have wanted to do for a long time, and which will be held at least monthly going forward.

Many of you have met our new Director of Development, Deborah Goldstein; please make her feel welcome. I assure you that she also strives for excellence, brings new ideas and has a mission to make UCP even stronger, along with all the members of the leadership team. We have been advocating with the legislature for better rates; I am working with UCP National to learn what others are doing (I actually will be seeing many affiliates at their conference next week); and our Board of Directors is committed to UCP's vision for the future.

But true impact comes from you. <u>YOU make this place *excellent*</u>, and I want to help you do that. I know it has been a tough time for many and appreciate your continued commitment and hope you know we are here for you.

Take care, be well, and thank you for all you do,

Beth